

Jinan Acetate Acquisition of Cerdia

Executive Summary

“The transaction unites two highly complementary businesses, creating the leading global cellulose acetate products supplier with regional presence in all key markets. This allows us serving our global and local customer base with high manufacturing flexibility, regional proximity, advanced technical capabilities and the broadest product portfolio in the industry.”

Chairman Wang



A Creation of a Leading Filter Tow Player

The combination of Jinan and Cerdia creates a global leader in acetate , with combined – LTM June’26 of ~USD 1bn and ~USD 400M EBITDA / 39% margin

Two Established Industry Leaders with Differentiated Strengths

Jinan

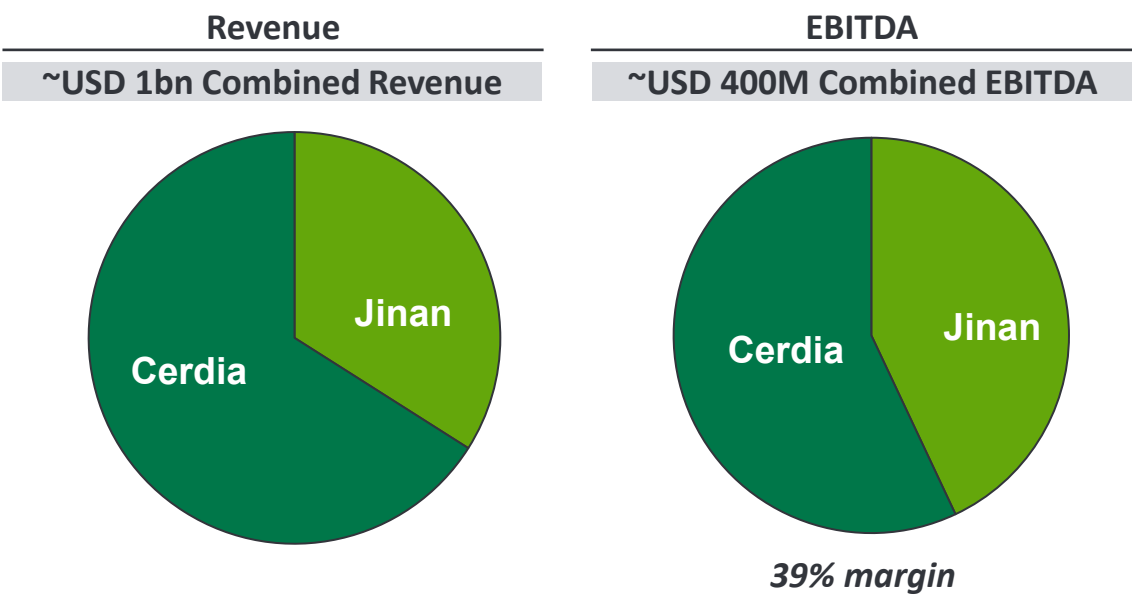
- ▶ Vertically integrated acetate products leader with proprietary flake capacity (~70kt) and upstream integration
- ▶ Advanced production footprint in Shandong, China with ~770 skilled employees and 55kt filter tow
- ▶ Long-standing presence across Asia, Eastern Europe markets

Cerdia

- ▶ Pure-play acetate tow manufacturer serving global majors and leading independents
- ▶ Sole player with a localized production base in Europe, CIS, Latin America and the U.S.
- ▶ High-quality, blue-chip customer base with long-term contracts and strong customer retention

Creating a Leading Global Player in Acetate products⁽¹⁾

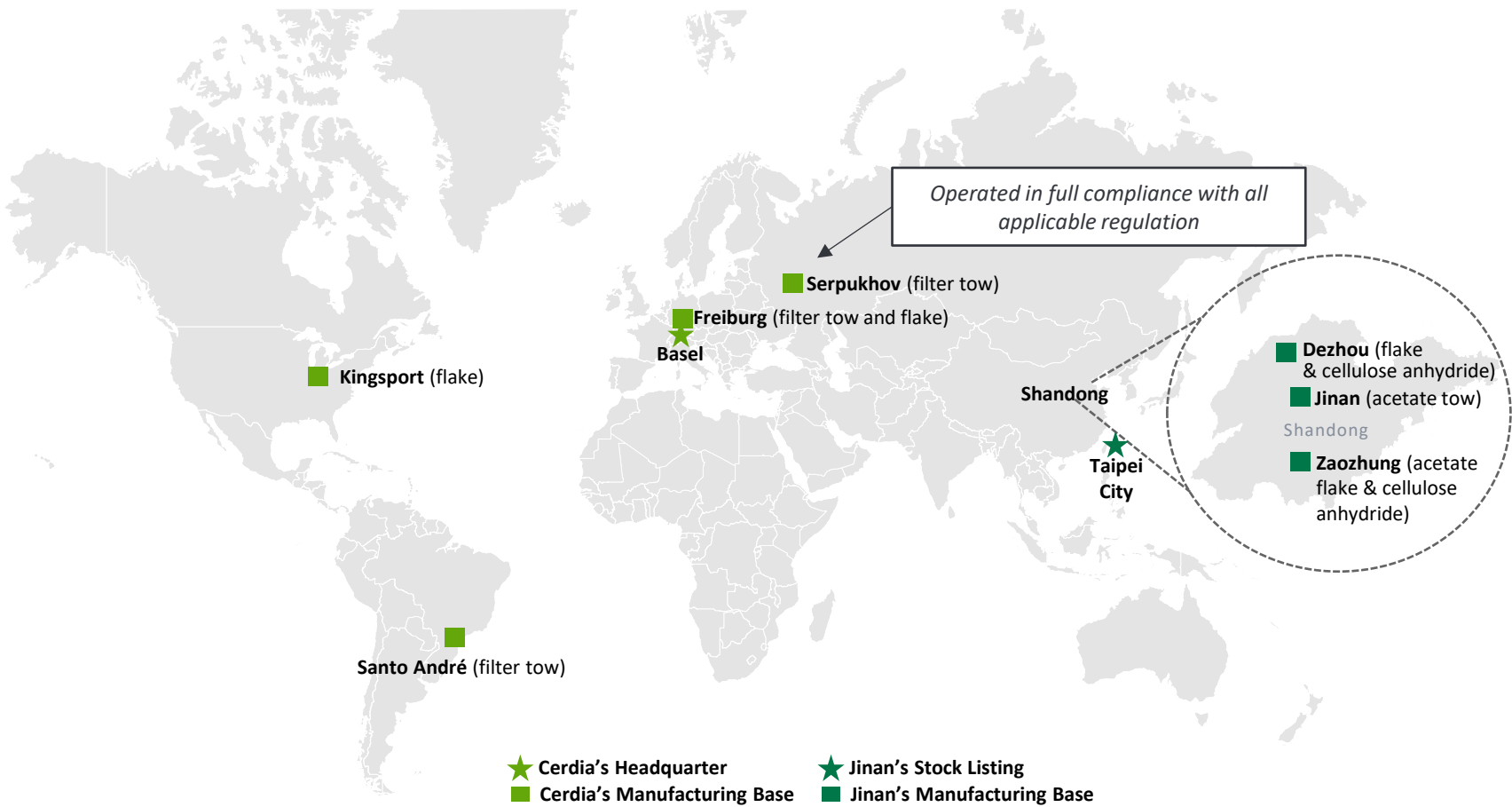
Jinan & Cerdia: Combined Pro Forma Financials – LTM June’26 (\$m)



Transaction creates a globally scaled, vertically-integrated platform with enhanced manufacturing flexibility and customer relevance

B Combined Assets Expand Global Footprint

Compelling logic to combine highly complementary manufacturing footprints across Asia, Europe, the US and Latin America



New Company Pro-Forma Filter Tow Production

Jinan & Cerdia: Nameplate Capacity

	Acetate Tow	Acetate Flake
Asia	~55kt	~70kt
Europe	~75kt	~45kt
North America	-	~80kt
Latin America	~19kt	-
CIS	~15kt	-
Combined	~164kt	~195kt

Combination creates the global #1 player



Strong Industrial Logic

The combination of Jinan and Cerdia is underpinned by a compelling industrial logic and significant value-creation potential



Revenue Synergies

- Highly complementary customer base and geographic footprint
- The combination creates the leading global acetate player, with a dedicated pure-play focus and substantial opportunities to capture additional market share



Cost Synergies

- Mutual use of global production facilities across Cerdia and Jinan, optimizing logistics costs and enhanced supply chain through local production and customer intimacy
- Procurement economies of scale



Technology & Supply Chain

- Combination of technical and manufacturing expertise across both platforms
- Optimization of supply chain networks, enhancing efficiency, reliability and product offering for customers



Stakeholder Benefits

- Shareholders benefit from enhanced earnings potential, customers from global manufacturing footprint and advanced technical expertise, and employees from attractive growth opportunities

D Transaction Terms

Highly accretive transaction for Jinan's shareholders

Terms of the Transaction

- ▶ Issuance of ~10% new Jinan shares to Cerdia's shareholders (for ~40% equity in Cerdia).
- ▶ \$0.2bn cash (for ~60% equity in Cerdia)
- ▶ Roll of \$0.7bn of the Cerdia's existing Corporate Bond (expected to meet bond portability conditions).
- ▶ Jinan operations are fully shielded from the bond, with security pledged exclusively by Cerdia's assets
- ▶ The transaction is expected to close early 2027, and is subject to the customary anti-trust and regulatory approvals

Expected Financial Benefits

- ▶ Significant cost synergies expected from the transaction
- ▶ The transaction would have been more than 40% accretive to Jinan's LTM June 2026 EPS before synergies